



Preparation is the key to a fast and effective performance check-in between managers and employees.

This guide helps managers and employees:

- Prepare for an efficient check-in conversation
- Organize ideas and make note of key successes and challenges ahead of time
- Anticipate what topics both parties will want to cover
- Decide together on next steps for the employee

Instructions:

MANAGERS

Provide this worksheet to your employee two days before the scheduled check-in. Use the "notes" area in sections 2 and 4 to prepare for and guide the discussion topics you want to cover during the check-in. Be ready to provide answers to your employee's questions in sections 3 and 5 once they have returned the worksheet to you!

EMPLOYEES

Review each section of this document as you reflect on the time since your last check-in conversation with your manager. Use section 1 to identify your key accomplishments and priorities. In sections 3 and 5, check-off the topics and questions you want to discuss during the check-in. Keep the original and make a copy of this document with your selections marked to share with your manager 1 day before your scheduled conversation. Use the "notes" section to capture your thoughts and prepare for your discussion!

WHO	TOPICS AND IDEAS FOR QUESTIONS	NOTES
1. EMPLOYEE ~1.5 minutes	 START THE MEETING WITH: Highlighting your recent contributions. What priorities have you achieved since your last check-in? What priorities will carry forward to your next check-in? Asking what new priorities have emerged for you, your team or the organization? 	
2. MANAGER ~1.5 minutes	 KEEP THE CONVERSATION GOING WITH: Sharing your insight on evolving work priorities that impact and involve the employee. Highlighting the contributions to key work priorities that the employee has helped achieve since your last check-in. Describe the actions to be carried out to move important initiatives forward until your next check-in. What can the employee do to help? 	
3. EMPLOYEE ~2 minutes	YOUR PERFORMANCE: Now and Moving Forward. Check 1-2 questions you'd like to ask your manager: What's on thing that I'm doing well and that I should continue with? What's one thing I'm doing to support you that is working? What's one way I could support you more? What's one way we could work better together? What's one thing I can do to grow in my position?	
4. MANAGER ~1 minute	 MANAGER'S PERSPECTIVE: What's gone well, employee contributions and their impact. What's next to focus on. Other topic ideas: 	
5. EMPLOYEE ~2 minutes	YOUR DEVELOPMENT: New skills and work interests. Check 1-2 questions you'd like your manager to ask you: Is there a new skill you want to develop? What's one of your skills you'd like to use more of? Are there any projects you want to be involved in? What on-the-job experience would help you progress?	

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6. MANAGER ~1 minute	 MANAGER SUPPORT Questions to ask your direct report: 1. What's one thing I'm doing to support you that is working? 2. What's one way I could support you more? 	
7. MANAGER AND EMPLOYEE ~1 minute	WRAP UP & ACTION ITEMS Both: Agree on the biggest takeaways from the conversation. Identify next steps, such as follow-up items, action items, new goals, ideas for development, etc.	

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(+1) 877.SABA.101 | www.saba.com