

10 ways to build a great remote team culture (and why you should want to)



Employees who believe that management is concerned about them as a whole person — not just an employee — are more productive, more satisfied, more fulfilled. Satisfied employees mean satisfied customers, which leads to profitability.

– Anne M. Mulcahy, CEO of Xerox

11

Business Me



- Bought JobRack in 2018
- Grew it VERY slowly for 2 years
- Then ... started offering what people wanted
- Increased the revenue 20x in 2 years
- Grew the team from 2 to 12 along the way
- Helped over 1,000 businesses hire great team members



1 - Get to know your team



There's tons of ways to get to know your team here's the simplest hack...



Warning: this advice is NOT in Traction



Team Meetings don't need

to be 100% about work

1 - Get to know your team



How?

Ask questions... easy and fun ones like:

- What did you want to do for a career when you were a child?
- What's the most embarrassing accident you've had?
- What's making you happy right now?
- What are you saving up for?
- What do you love that would surprise people?

Ask them to come up with questions

2 - Spend time with your team members



The more time you spend with people the better you get to know them

But how when you're already busy?

Work time: Team meetings & 121s

Fun time: Afternoon tea - 30 mins Fridays at 2.30pm

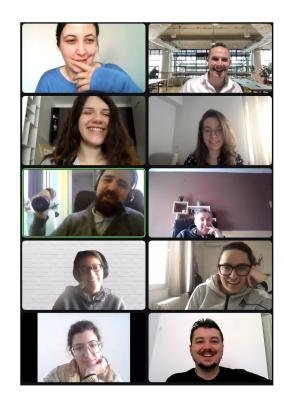
121 Coffee calls - 30 mins each month

Topics:

What are you up to this weekend?

How to psychoanalyse your partner

Worst film you've ever seen and why



2 - Spend time with your team members - effective 121s



Monthly Scorecard Questions

- Feelings about the month just gone
 - Something they're pleased with
 - Something they think they could have done better
- Key focus items for next month
- What should we... start, stop and continue
- Key areas that you need support on next month.
- How can your manager best help you?

3 - Share what you're up to



Loom videos

- Simple, fast, and hyper casual
- While walking to WeWork
- After a workout
- Any random moment

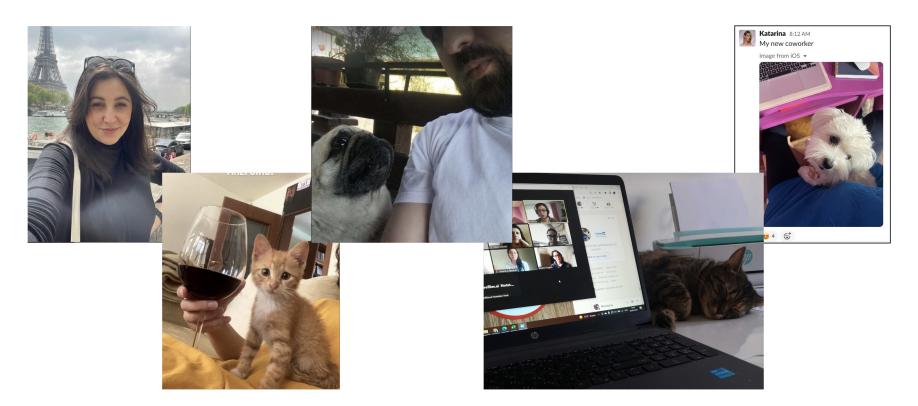
Wherever...whenever...just do it





They can share what they're doing too...





4 - Values



1

Corporate fluff or something genuinely useful?

2

The challenge is making them truly meaningful... to you and the team

3

You and your team members might not be motivated by the same things

4 - Values



- Why are values important?
 - They keep the team aligned
 - They allow you to delegate better
 - They help you to recruit better people

How to define them

- Can be modelled on your existing team members (Great tip from Traction)
- Get help from your team
- Give it time... it took us around six months.

4 - Values - How we defined ours



4 x team calls + Team Retreat

- 1 Set the scene
- 2 Brainstorm
- 3 Review the short list
- 4 Discuss the final list

Our Values Ideas... we'll do this on the call

80:20	Loyalty	Thorough	People first	Quality	Passion	Support
Transparency	Growth / Improvement mindset	Curiosity	Problem solving	Urgency / Pace	Team	Fun / Play
Helpful / friendly / caring	Professionalism	Focus	Integrity (link with transparency too)	Adventurous	Respect	Straightforward / Direct
Improving	Client / customer focused	Candidate focused	Learning	Resourceful	Scrappy	Experience / Expertise
Helping others	Be a team player	Understanding and analysing first	Excellence	Analytical and Data driven	Proactive	Punctual
Grit / Courage	Attention to detail	Organised	Process driven / Systematic	Systematic	Initiative	Honest
Kindness	Friendly	Pet friendly	Ambitious	Accountable	Efficient / productive	Mutual understanding
Supportive	Part of the team / feel included	Appreciated / appreciative	Rewarding	Take the lead / take ownership / care like its yours	Innovative	Freedom
Flexibility	Openness	Adaptable	Mentorship / guidance / supportive	Feedback	Progression / Moving forwards	Responsive
Personal growth	Communicate clearly / openly	Motivated / dedicated	Productive	Care like its yours	Dedicated	Timeliness / on time
Diverse	Responsible	Creative	Synchronised / aligned	Caring	Perseverance	Eager
Excited	Energetic	Acknowledgment/ recognition	Positive	Satisfied	Celebrate success	Content
Pride	Simple	Inspired	Clarity / vision	Always pushing, Learn from mistakes	Learning	Vision of the future

4 - Values - Our Values



- We have **Clarity** we know where we are going and what's expected of us
- We work with Focused Speed
- We are Positive and Professional
- We Wow our Customers / Clients
- We Constantly Improve

Above all we are **Helpful and Friendly**

5 - Send birthday cards







- Doris

Dear Moemi, I wish you the happiest of birthdays! Thank you for being supportive and amazing. I have learned a lot from you in the past year and I am lucky our paths crossed xxx

- Noel

Have a fantastic birthday Noemi, looking forward to celebrating with you in Split:)

sendwishonline.com

5 - Send birthday cards... and work anniversaries too







Happy Anniversary Slobi - Loved spending time with you last week and can't wait for next time! - Noel



Happy anniversary Slobi!

You're amazing and we're really lucky to have you in the team. Looking forward to meet again soon =) - Noemi

sendwishonline.com

5 - Send birthday cards - How to remember



Simple recurring tasks in Asana

Birthday Reminder	ے	0	Ŀ	6	
Subtasks					
			4 J	an, 20	23 (
O Noel's Birthday is coming soon - 15 Mar			25 F	eb, 20	23 (
Slobi's Birthday is coming soon - 15 Mar			25 F	eb, 20	23 (
Ajsa's Birthday is coming soon - 27 Mar			15 N	lar, 20	23 (
 John's Birthday is coming soon - 20 Aug 			5 🗠	20 A	ug
O John's Birthday is coming soon - 20 Aug		5 🗠	20 A	ug, 20	23 (
Noemi's Birthday is coming soon - 10 Sep			6 🗠	26 A	ug
∷		6 🗠	26 A	ug, 20	23 (
				27 C	oct (
O Doris's Birthday is coming soon - 11 Nov				24 C	ot (
AjsaD's Birthday is coming soon - 13 Dec				22 N	ov (
O Nikola's Birthday is coming soon - 20 Dec				29 N	ov (

sendwishonline.com

5 - Send birthday cards - Extra bonus points

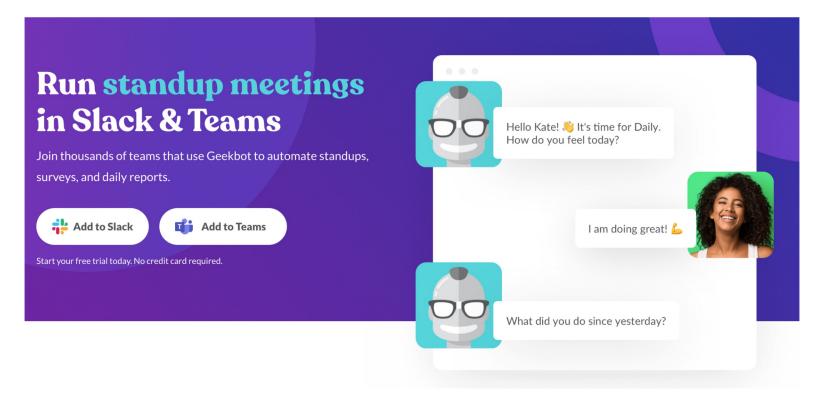


Have it printed and send it to them!



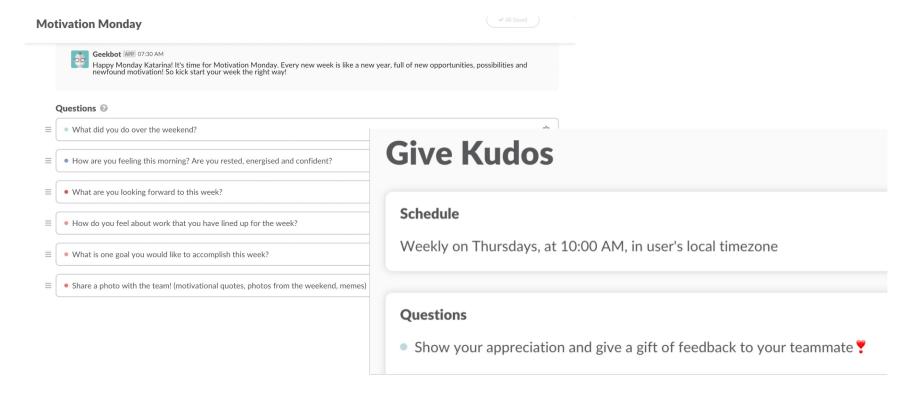
6 - Geekbot





6 - Geekbot - Daily Standups - Daily Variation





6 - Geekbot - Gratitude / Give Thanks Thursdays





Ilma APP 2:46 PM

Ilma posted an update for Give Kudos

Show your appreciation and give a gift of feedback to your teammate 🌹

This #ThankfulThursday I want to say thanks to @John Sutton and @Nikola for always keeping up cheerful mood in the team and coming up with best playlists and random (fun) things to read to start the day off. You're the best guys!









5 replies Last reply 4 days ago



Stefan APP 10:39 AM

Stefan Regoje posted an update for Give Kudos

Show your appreciation and give a gift of feedback to your teammate 🍸

For this #ThankfulThursday I will have to give kudos to every member of JobRack team for very smooth onboarding, warm welcome and all the help! Grateful to be here, you are awesome!! # 100









Andielija Vitic APP 09:17

Andjelija Vitic posted an update for Give Kudos

Show your appreciation and give a gift of feedback to your teammate This week, turn for @Ajša D @Doris, thank you for the support, teamwork, and great spirit! Happy to work with both









7 - Team Retreats



- Split, Croatia
- Villa style
- Four days full team
- Just 3 x 2 hour 'work' slots
- Hanging out the rest of the time locally

Cost: \$17,608.82

Value: Priceless



Read all about it at: https://tinyurl.com/jobrack-retreat-22

8 - Give Treats



I gave them \$15 for lunch they really appreciated it ...

So did the rest of the team that weren't even there!

Holiday treats work great too



Jovana Cvijanović 11:12 AM

Today's office with @Nikola 💖



2 files ▼







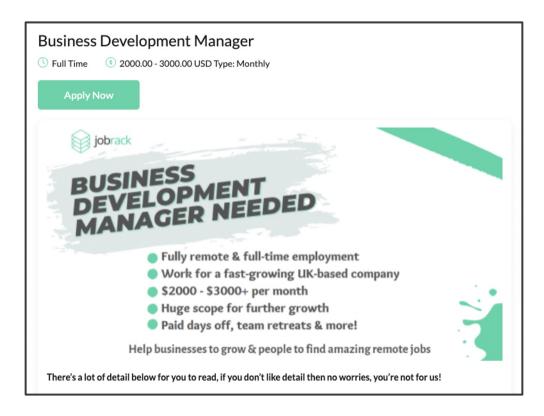


9 - Hire Team Members



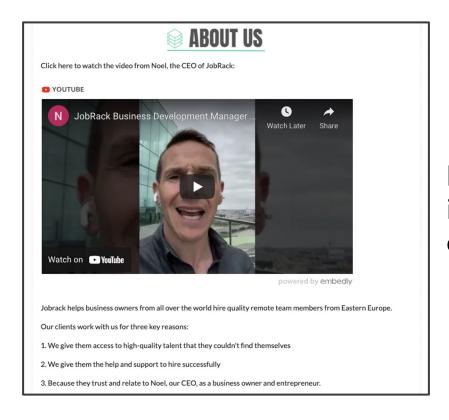
- People that are interested in being part of a team
- People that want to join you for the long term
- People that can demonstrate your values
- People that will give you their 'shower thoughts'





Grab the attention of the right people





Highlight the importance of your team





Give a sense of your team

9 - Hire Team Members



Use pictures & videos to inject yourself into the process....even if you aren't actually involved!



We use testimonials from our team in our own job posts

WE SUPPORT EACH OTHER & COMMUNICATE OPENLY

"After a long time, I feel like a valued worker. Working with the JobRack team makes me happy because they appreciate each effort and commitment. I had no idea I would find an employer like Noel. He is very supportive and does everything to have satisfied employees. That makes JobRack unique."

"If you are looking for a company that will let you go as far as your ideas can take you, JobRack is the place for you. Not only will you be truly valued for your contributions, but you will be encouraged to grow, develop and excel at everything that you do. We hold each other accountable and communicate our thoughts and concerns openly. The work we do brings real value to our job seekers & employees; because of this, I can only say I am incredibly happy to be a part of this team." Doris

10 - Get help to build your culture





Bonus! Share Wins - Celebrate Together - #wins





Slobi 17:48

Shout out to @Johnny @Jovana Cvijanović Savanti Travel liked the quality of the shortlisted candidates so much that they decided to offer to 3 people instead of 1! Way to go!!!





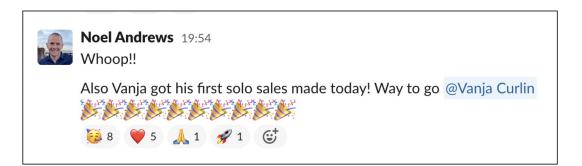








- **#Wins channel in slack**
- Wins at the start of every meeting agenda



10..ish ways to build a great remote team culture



- 1. Get to know your team (ask fun questions)
- 2. Spend time together (Team meetings, 121's, Afternoon Tea)
- 3. Share what you're up to (Loom videos while out & about)
- 4. Values (make them relevant to all)
- 5. Send birthday cards (and work anniversary cards too)
- Geekbot
- 7. Team retreats
- 8. Give treats
- Hire team members
- 10. Get help
- 11. Share wins

10 ways to build a great remote team culture



It's the little things that make the difference.

- I wasn't actually setting out to create culture
- I wanted the team to feel good about working at JobRack
- We're making sure they're clear and are supporting each other
- We're having some fun!
- The culture we want then comes as a result



If you get the culture right, most of the other stuff will just take care of itself.

Tony Hsieh, Former CEO of Zappos

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Can I count on you to choose just one thing to improve your team culture?





Q&A Time
Got more
questions?

https://jobrack.eu noel@jobrack.eu